

Edison El Sch

School Improvement Plan

07/01/2014 - 06/30/2018

School Profile

Demographics

Edison El Sch

1921 E Lake Rd
Erie, PA 16511
(814)874-6470

Federal Accountability Designation: Focus
Title I Status: Yes
Schoolwide Status: Yes
Principal: Kevin Harper
Superintendent: Jay Badams

Stakeholder Involvement

Name	Role
Andrea Gloystein	Administrator : School Improvement Plan
Bea Habursky	Administrator
Kevin Harper	Building Principal : School Improvement Plan Schoolwide Plan
Tami Krzeszewski-Conway	Community Representative : School Improvement Plan
Lynda Pryor	Ed Specialist - Other : School Improvement Plan Schoolwide Plan
Karen Stoops	Ed Specialist - Other : School Improvement Plan Schoolwide Plan
William Basile	Elementary School Teacher - Regular Education : School Improvement Plan
Jeffery Bonniger	Elementary School Teacher - Regular Education : School Improvement Plan
Amy Miehle	Elementary School Teacher - Regular Education : School Improvement Plan
Nicole Potosnak	Elementary School Teacher - Regular Education : School Improvement Plan
Patricia Territo	Elementary School Teacher - Regular Education : School Improvement Plan
Allison Alberico	Elementary School Teacher - Special Education :

	School Improvement Plan
Linda Lorei	Intermediate Unit Staff Member : School Improvement Plan
Destiny Ganzer	Parent : School Improvement Plan
Dawn Keith	Parent : School Improvement Plan

Federal Programs

School Improvement

All Title I Schools required to complete improvement plans must assure to the Pennsylvania Department of Education the school's compliance with the following expectations by developing and implementing an improvement plan or otherwise taking actions that meet the expectations described by the Assurances listed below. **Assurances 1 through 12**

The school has verified the following Assurances:

- **Assurance 1:** This School Improvement Plan contains Action Plans that address each reason why this school failed to make Annual Measurable Objectives (AMOs) and/or is identified in the lowest 10% of Title I schools.
- **Assurance 2:** The resources needed for full implementation of the action plans herein documented have been identified and the necessary approvals obtained to allow the procurement and allocation of these resources.
- **Assurance 3:** Documentation of the resources needed for full implementation of the action plans herein documented; including specific, related budgetary information, is available for review upon request by the LEA or SEA.
- **Assurance 4:** If designated as a Priority or Focus School the district has determined whole-school meaningful interventions directly associated with the unmet AMO(s).
- **Assurance 5:** The school improvement plan covers a two-year period.
- **Assurance 6:** The school has adopted and/or continued policies and practices concerning the school's core academic subjects that have the greatest likelihood of improving student achievement.
- **Assurance 7:** High performing LEAs with varied demographic conditions have shown they share common characteristics. The following nine characteristics are embedded in the plan:
 - Clear and Shared Focus
 - High Standards and Expectations
 - Effective Leadership
 - High Levels of Collaboration and Communication
 - Curriculum, Instruction and Assessment Aligned with Standards

- Frequent Monitoring of Teaching and Learning
- Focused Professional Development
- Supportive Learning Environment
- High Levels of Community and Parent Involvement
- **Assurance 8:** Focus Schools must implement locally developed interventions associated with a minimum of one of the below principles, while Priority Schools must implement all seven:
 - Providing strong leadership by: (1) reviewing the performance of the current principal; (2) either replacing the principal if such a change is necessary to ensure strong and effective leadership or demonstrating to the State Education Agency that the current principal has a track record in improving achievement and has the ability to lead the turnaround effort; and (3) providing the principal with operational flexibility in the areas of scheduling, staff, curriculum and budget.
 - Ensuring that teachers are effective and able to improve instruction by: (1) reviewing the quality of all staff and retaining only those who are determined to be effective and have the ability to be successful in the turnaround effort; and (2) preventing ineffective teachers from transferring to these schools.
 - Redesign the school day, week, or year to include additional time for student learning and teacher collaboration
 - Strengthen the school's instructional program based on student needs and ensuring that the instructional program is research-based, rigorous, and aligned with state academic content standards.
 - Use data to inform instruction and for continuous improvement, including providing time for collaboration on the use of data.
 - Establish a school environment that improves school safety and discipline and addresses other non-academic factors that impact student achievement, such as students' social, emotional and health needs.
 - Provide ongoing mechanisms for family and community engagement
- **Assurance 9:** The school improvement plan delineates responsibilities fulfilled by the school, the LEA and the SEA serving the school under the plan.

- **Statement 10:** Establish specific annual, measurable targets for continuous and substantial progress by each relevant subgroup, which will ensure all such groups of students, update to align with the new AMOs to close the achievement gap
- **Statement 11:** A mentoring/induction program used with teachers new to the school exists; the essential elements of the mentoring/induction program are documented and the documentation is available for review upon request by LEA or SEA authorities.
- **Statement 12:** All parents with enrolled students will receive an annual notification letter which includes the reasons for its identification as Priority or Focus and the school's plan to improve student achievement.

Assurance 13

The school is communicating with parents regarding school improvement efforts via the following strategies:

- School web site
- School newsletter
- District web page
- WikiSpaces, Yahoo, Facebook, etc.
- Town hall meetings
- District's annual report
- District report card
- Press releases to local media
- Yearly letter to parents
- Periodic mailings/letters, postcards, etc.
- Short Message Systems (phone blasts)
- Short Message Systems (email blasts)
- Invitations to planning (etc.) meetings
- Family Night/ Open House / Back to School Night/ Meet-the-Teachers Night, etc.
- Special all-school evening event to present improvement plan

- Monthly PTO meetings
- Regular Title 1 meetings
- Parent advisory committee meetings
- Parent-Teacher Conferences
- Home-school visits
- School Improvement Brochure
- Student Handbook

Assurance for Priority Schools (Annually Updated SIP)

The school has indicated the following response to indicate if it has completed an evaluation with the assistance of our Academic Recovery Liaison:

No

Coordination of Programs

Technical Assistance

The LEA provides guidance, technical assistance and support to schools developing schoolwide programs in the areas of needs assessment, comprehensive planning, implementation, and evaluation of schoolwide program and requirements.

Describe the technical assistance provided. Explain why it was considered high quality technical assistance.

These meetings were considered technical assistance as Mr. Dahlstrand and Mrs. Olszewski are the directors of Federal and State Programs. During these meetings they reviewed:

Parent Involvement

Intervention

Title I Budgeting

Requirements of ESSA (Every Student Succeeds Act)

Reviewed the PA Federal Monitoring Tool

Participants	Workshop Title	Start Date	End Date	School Year	Location
6	Focus School	4/6/2017 2:30:00 PM	4/6/2017 3:30:00 PM	2016- 2017	Edison El Sch

	Instructional Leadership Team (ILT) Meeting				
1	Focus School Plan Meeting	1/19/2017 10:30:00 AM	1/19/2017 11:30:00 AM	2016-2017	Edison El Sch
1	Focus School Plan meeting	2/22/2017 10:30:00 AM	2/22/2017 12:00:00 PM	2016-2017	Edison El Sch
2	Focus School Plan Review	10/19/2016 11:00:00 AM	10/19/2016 12:00:00 PM	2016-2017	Edison El Sch

Provider	Meeting Date	Type of Assistance
Achievement Center	1/20/2017 12:00:00 AM	Inservice on Behavior plans and working with BSC and TSS
Danny Jones - District level support	10/3/2016 12:00:00 AM	OWELUS Bullying Prevention Training
Erie School District	5/16/2017 12:00:00 AM	Plan - Technical Assistance
Erie School District - John Dahlstrand Kim Olszewski	9/20/2016 12:00:00 AM	School Wide/ Title I Support
Erie School District - John Dahlstrand Kim Olszewski	1/17/2017 12:00:00 AM	School Wide/ Title I Support
Heineman Company	9/14/2016 12:00:00 AM	Leveled Literacy Intervention
IU # 5	5/9/2017 12:00:00 AM	Plan - Technical Assistance
IU #5	3/20/2017 12:00:00 AM	Plan Review
IU#5	4/26/2017 12:00:00 AM	Technical - Comprehensive Plan overview
IU#5	5/9/2017 12:00:00 AM	SIP assistance and data review
McGraw Hill	9/22/2016 12:00:00 AM	reading curriculum
Nora Dolak	9/27/2016 12:00:00 AM	Piot Review - Curriculum Director
NY Engage	1/10/2017 12:00:00 AM	Community Schools Support

Student Assessment of Progress

Describe strategies or processes that have included teachers in the decisions regarding the use of academic assessments to improve the achievement of individual students and the overall instructional program.

Teachers are a vital and integral part of our Instructional Leadership Team. Teachers selected "targeted students" for our afterschool GAPS (Gaining Achievement and Proficiency

for Students). Based on PVASS/PSSA data and course grades, students were invited to participate in the intervention program. Teachers felt that intervention opportunities during the school year would prove to be of greater value to our students rather than summer programming. This decision was made collaboratively with teachers, administrators, and parents.

Teachers on the Instructional Leadership Team also provided input regarding the assessments they would administer to their grade levels.

As far as the instructional program, teachers were the driving force in the selection of our new reading program. We sought out a program that would help our students develop foundational reading skills that the data continues to show they are lacking.

In order to assist students in meeting challenging achievement goals, increased instructional time is a necessity. Please indicate (yes/no) the options for increased time that students will have access to if identified as at-risk of failing or failing to meet achievement standards.

Options	Yes or No
Extended School Day/Tutoring Programs	Yes
Reading	Yes
Math	Yes
Science	No
Before School	Yes
After School	Yes
Lunch/Study Periods	No
Summer School Program	Yes
Reading	Yes
Math	Yes
Science	No
In-class Instructional Support	Yes
Pull Out Instructional Support	Yes

Coordination and Integration of Services and Programs

The purpose of a Title 1 Schoolwide Program is to improve the educational program of the entire school and to improve the educational opportunities for ALL students. In carrying out the SWP, schools are encouraged to consolidate/integrate funds from state, local and federal programs. This consolidation of funds provides flexibility in the use of the funds and maximizes the opportunities for students, teachers and parents. Funds eligible for consolidation are:

- *Any federal education program administered by the United States Department of Education, except Reading First.*

o Competitive/discretionary grants may be part of the consolidation, but activities described within the competitive/discretionary grant application MUST be carried out.

- *All state and local resources available to the school (If state and local funds are consolidated within the SWP, the school must ensure that any state and/or local requirements regarding the use of funds are met.)*

Is your school consolidating funds?

Yes, the school intends to consolidate the funds.

Federal Grant Program	Amount of Grant
State/Local Grant Program	Amount of Grant
United Way Grant - Community School	\$100000.00

Needs Assessment

School Accomplishments

Accomplishment #1:

Over the past 3 years the population of the school has gone from averaging about 430 students to approximately 530 students.

Accomplishment #2:

Attendance rate was 93% last year.

Accomplishment #3:

PVAAS shows 100% of our students showed growth in science over the past year using a growth model.

School Concerns

Concern #1:

35.05% of students were proficient or advanced on PSSA in Reading based on School Performance Profile.

Concern #2:

Students did not reach the reading target for proficient or advanced according to State Target of 72%

Concern #3:

40.72% were proficient or advanced in mathematics based on school performance profile.

Concern #4:

PVAAS indicates that there is significant evidence that the school did not meet the standard for PA academic growth (red - 55) in mathematics

Concern #5:

Students did not reach the Math target for proficient or advanced according to State Target of 67%

Prioritized Systemic Challenges

Systemic Challenge #1 (*Guiding Question #4*) Ensure that there is a system within the school that fully ensures consistent implementation of effective instructional practices that meet the needs of all students across all classrooms and aligns with the Pennsylvania Framework for Teaching

Aligned Concerns:

35.05% of students were proficient or advanced on PSSA in Reading based on School Performance Profile.

Students did not reach the reading target for proficient or advanced according to State Target of 72%

40.72% were proficient or advanced in mathematics based on school performance profile.

PVAAS indicates that there is significant evidence that the school did not meet the standard for PA academic growth (red - 55) in mathematics

Students did not reach the Math target for proficient or advanced according to State Target of 67%

Systemic Challenge #2 (*Guiding Question #1*) Ensure that there is a system in the school and/or district that fully ensures the principal is enabled to serve as a strong instructional leader who, in partnership with the school community (students, staff, parents, community, etc.) leads achievement growth and continuous improvement within the school.

Systemic Challenge #3 (*Guiding Question #2*) Ensure that there is a system within the school that fully ensures school-wide use of data that is focused on school improvement and the academic growth of all students

Systemic Challenge #4 (*Guiding Question #3*) Ensure that there is a system within the school that fully ensures consistent implementation of a standards aligned curriculum framework across all classrooms for all students.

Systemic Challenge #5 (*Guiding Question #6*) Ensure that there is a system within the school that fully ensures a safe and supportive environment for all students.

School Level Plan

Action Plans

Goal #1: Ensure that there is a system within the school that fully ensures consistent implementation of effective instructional practices that meet the needs of all students across all classrooms and aligns with the Pennsylvania Framework for Teaching

Indicators of Effectiveness:

Type: Annual

Data Source: PVAAS growth data based on 2015 PSSA ELA results

Specific Targets: 55% of the students at Edison Elementary will show growth on PVAAS

Type: Annual

Data Source: PVAAS growth data based on 2016 PSSA ELA results

Specific Targets: 60% of the students at Edison Elementary will show growth on PVAAS

Type: Annual

Data Source: PVAAS growth data based on 2017 PSSA ELA results

Specific Targets: 65% of the students at Edison Elementary will show growth on PVAAS

Type: Annual

Data Source: PVAAS growth based on 2015 PSSA Math results

Specific Targets: 60% of the students at Edison Elementary will show growth on PVAAS

Type: Annual

Data Source: PVAAS growth based on 2016 PSSA Math results

Specific Targets: 65% of the students at Edison Elementary will show growth on PVAAS

Type: Annual

Data Source: PVAAS growth based on 2017 PSSA Math results

Specific Targets: 80% of the students at Edison Elementary will show growth on PVAAS

Type: Annual

Data Source: PSSA 3rd grade ELA Scores 2015

Specific Targets: 55% of students at Edison Elementary will score advanced or proficient in Reading

Type: Annual

Data Source: PSSA 3rd grade ELA Scores 2016

Specific Targets: 58% of students at Edison Elementary will score advanced or proficient in Reading

Type: Annual

Data Source: PSSA 3rd grade ELA Scores 2017

Specific Targets: 62% of students at Edison Elementary will score advanced or proficient in Reading

Type: Interim

Data Source: STAR Reader 2015

Specific Targets: Grades 3-5 will be assessed four times during a school year. Educators will target a proficient rating of 40%

Type: Interim

Data Source: STAR Reader 2016

Specific Targets: Grades 3-5 will be assessed three times during a school year. Educators will target a proficient rating of 45%

Type: Interim

Data Source: STAR Reader 2017

Specific Targets: Grades 3-5 will be assessed three times during a school year. Educators will target a proficient rating of 50%

Type: Interim

Data Source: STAR Math 2015

Specific Targets: Grades 3-5 will be assessed four times during a school year. Educators will target a proficient rating of 45%

Type: Interim

Data Source: STAR Math 2016

Specific Targets: Grades 3-5 will be assessed three times during a school year. Educators will target a proficient rating of 50%

Type: Interim

Data Source: STAR Math 2017

Specific Targets: Grades 3-5 will be assessed three times during a school year. Educators will target a proficient rating of 55%

Type: Interim

Data Source: DIBELS Reading 2015

Specific Targets: Grades K-2 will be assessed three times during a school year. Educators will target a rating of 40% at or above benchmark.

Type: Interim

Data Source: DIBELS Reading 2016

Specific Targets: Grades K-2 will be assessed three times during a school year.

Educators will target a rating of 45% at or above benchmark.

Type: Interim

Data Source: DIBELS Reading 2017

Specific Targets: Grades K-2 will be assessed three times during a school year.

Educators will target a rating of 50% at or above benchmark.

Type: Interim

Data Source: STAR Math 2015

Specific Targets: Grades 2 will be assessed three times during a school year.

Educators will target a rating of at or above benchmark for 45% for the students.

Type: Interim

Data Source: STAR Math 2016

Specific Targets: Grades 2 will be assessed three times during a school year.

Educators will target a rating of at or above benchmark for 50% of the students.

Type: Interim

Data Source: STAR Math 2017

Specific Targets: Grades 2 will be assessed three times during a school year.

Educators will target a rating of at or above benchmark for 55% of the students.

Type: Interim

Data Source: District Assessment Math (K - 5) - 2014 - 2017

Specific Targets: 45% at or above 66% as a score on the Chapter Review (2015)

50% at or above 66% as a score on the Chapter Review (2016)

55% at or above 66% as a score on the Chapter Review (2017)

Type: Interim

Data Source: District Assessment Reading (K-5) 2014 - 2017

Specific Targets: 40% at or above 66% as a score on the District Assessment(2015)

45% at or above 66% as a score on the District Assessment(2016)

50% at or above 66% as a score on the District Assessment(2017)

Strategies:

Teacher groups, supported by the principal, will collaboratively identify instructional practices implemented within the school that are worthy of replication and based on data.

Description:

Description: The Edison Elementary planning team will meet to identify instructional practices during the Instructional Leadership Team meetings that are in need of replication across other classrooms. These practices will be identified based on STAR Math and Reading data and DIBELS data, focusing on educators whose students show the most potential for growth.

SAS Alignment: Instruction, Assessment, Materials & Resources

Implementation of Learning Targets

Description:

A shared learning target unpacks a "lesson-sized" amount of learning—the precise "chunk" of the particular content students are to master (Leahy, Lyon, Thompson, & Wiliam, 2005). It describes exactly how well we expect them to learn it and how we will ask them to demonstrate that learning. And although teachers derive them from instructional objectives, learning targets differ from instructional objectives in both design and function.

Instructional objectives are about instruction, derived from content standards, written in teacher language, and used to guide teaching during a lesson or across a series of lessons. They are not designed for students but for the teacher. A shared learning target, on the other hand, frames the lesson from the students' point of view. A shared learning target helps students grasp the lesson's purpose—why it is crucial to learn this chunk of information, on this day, and in this way.

Students can't see, recognize, and understand what they need to learn until we translate the learning intention into developmentally appropriate, student-friendly, and culturally respectful language. One way to do that is to answer the following three questions from the student's point of view:

1. What will I be able to do when I've finished this lesson?
2. What idea, topic, or subject is important for me to learn and understand so that I can do this?
3. How will I show that I can do this, and how well will I have to do it?

<http://www.ascd.org/publications/educational-leadership/mar11/vol68/num06/Knowing-Your-Learning-Target.aspx>

Description: Professional development (PD) will be planned and designed by the building administrator to ensure that identified, effective instructional practices are clearly communicated to staff. The delivery of the PD will be done by the building

administrator and the Instructional Leadership Team and will focus on identified instructional strategies identified by the Edison Elementary planning team.

SAS Alignment: Curriculum Framework, Instruction

Implementation Steps:

Team member identification (planning)

Description:

Description: Edison Elementary Staff, in addition to IU5 consultation will be selected and included in planning meetings to piece the comprehensive plan together. This team is called the Instructional leadership team (ILT)

Start Date: 12/23/2013 **End Date:** 4/1/2014

Program Area(s): Professional Education

Supported Strategies:

- Teacher groups, supported by the principal, will collaboratively identify instructional practices implemented within the school that are worthy of replication and based on data.

Meet with Learning Target team during exit interview - Group improvement (Planning)

Description:

Description: Principal meet with LT team and review the summer plan of reading the text and applying the concepts to their instruction in literacy (in group guided reading, math, and writing) for the 14-15 school year. Principal will have copies of the book present. Principal has backup people planned for those not interested. Books will be purchased for the teachers and distributed in the last faculty meeting of the year. Teachers leaders will have the book read by our first meeting in July to review possible implementation steps.

Teachers will be given a responsibility within the group to better communicate the school improvement plan to the school.

Indicator of Implementation: Individual team meeting (Sign-in sheet)

Start Date: 6/11/2014 **End Date:** 6/11/2014

Program Area(s): Teacher Induction

Supported Strategies:

- Teacher groups, supported by the principal, will collaboratively identify instructional practices implemented within the school that are worthy of replication and based on data.
- Implementation of Learning Targets

Instructional Leadership Team (ILT) planning

Description:

Description: Team members will meet and identify instructional practices that they identify as effective as related to learning targets.

Indicator of Implementation: Sign-in sheets, PVAAS and STAR Reader Data, list of practices

Start Date: 12/23/2013 **End Date:** 6/30/2017

Program Area(s):

Supported Strategies:

- Teacher groups, supported by the principal, will collaboratively identify instructional practices implemented within the school that are worthy of replication and based on data.
- Implementation of Learning Targets

Data review and analysis with all staff members (Planning and Evaluate)

Description:

Description: Data will be evaluated by the Instructional Leadership Team and a plan will be developed for the 2015-16 school year within the Learning Target strategy.

Indicator of Implementation: School Performance Profile, PVAAS data, STAR Reader Data

Start Date: 2/3/2014 **End Date:** 6/9/2017

Program Area(s):

Supported Strategies:

- Teacher groups, supported by the principal, will collaboratively identify instructional practices implemented within the school that are worthy of replication and based on data.
- Implementation of Learning Targets

Learning target book study – selected group (Professional Development)

Description:

Description: Throughout the summer, a team consisting of a teacher from each grade level will read a text regarding learning targets. "Learning Targets – Helping Students Aim for Understanding Learning". These teachers will be expected to utilize the practices and concepts of learning targets during the 14-15 school year.

Indicator of Implementation: Walkthrough forms and Observation forms

Start Date: 6/16/2014 **End Date:** 7/16/2014

Program Area(s): Professional Education

Supported Strategies:

- Teacher groups, supported by the principal, will collaboratively identify instructional practices implemented within the school that are worthy of replication and based on data.
- Implementation of Learning Targets

Meet with Learning Target team (planning)

Description:

Description: Principal meet with LT team during the summer and discuss book and implementation barriers and potential for the 14-15 school year. A list of goals of what we feel teachers can accomplish will be discussed and possible barriers that PD could help alleviate confusion.

Indicator of Implementation: Individual team meeting (Sign-in sheet)

Start Date: 7/16/2014 **End Date:** 7/16/2014

Program Area(s): Professional Education

Supported Strategies:

- Teacher groups, supported by the principal, will collaboratively identify instructional practices implemented within the school that are worthy of replication and based on data.
- Implementation of Learning Targets

In-service review of walkthrough template/procedure and explain the In-Service days focus. (Professional Development)

Description:

Description: Principal will make it clear that he or she will be utilizing a walkthrough form to ensure that effective instructional practices that were discussed/reviewed at each In-Service day are being implemented.

Indicator of Implementation: Walkthrough sheet

Start Date: 8/14/2014 **End Date:** 8/22/2014

Program Area(s): Professional Education, Teacher Induction

Supported Strategies:

- Teacher groups, supported by the principal, will collaboratively identify instructional practices implemented within the school that are worthy of replication and based on data.
- Implementation of Learning Targets

In-service review of concept of learning targets and goals. (Professional Development)

Description:

Description: Is your goal for the lesson aligned to standards and easily understood by students. Make it visible!

Indicator of Implementation: Learning target posted in classroom and addressed with the student; Completion of evaluation and consultation with staff who are doing this with fidelity and support for those who are not; Student data review to look at the impact of the implementation (Completed student growth sheets from STAR program.)

Start Date: 8/18/2014 **End Date:** 8/22/2014

Program Area(s): Professional Education, Teacher Induction

Supported Strategies:

- Teacher groups, supported by the principal, will collaboratively identify instructional practices implemented within the school that are worthy of replication and based on data.
- Implementation of Learning Targets

Learning target PLC (Implementation)

Description:

Description: Teachers from each grade will be expected to share their Learning Target and Engagement practices as related to literacy and concepts of learning targets at their grade level PLC meeting. 1 out of every 6 instructional days, the PLC group meets. Teachers will be asked to bring data from STAR Reader and Math as well as DIBELS to show the correlation to student growth. Teachers will then explain the practice they used to improve the student performance.

Indicator of Implementation: Principal will check lesson plans for learning target statements as well as the implementation and effect they are having on students by walkthrough conversations.

Start Date: 8/18/2014 **End Date:** 6/9/2017

Program Area(s): Professional Education

Supported Strategies:

- Teacher groups, supported by the principal, will collaboratively identify instructional practices implemented within the school that are worthy of replication and based on data.
- Implementation of Learning Targets

Implement Learning Targets in the classroom

Description:

Teachers will provide a student friendly statement that students read and understand what their target would be for the day. The teacher will then get the students to know what their performance of understanding would be from their learning from the lesson. The students will then be asked to work independently to see if they understand the process. Next the teacher will check the work of the students to see if they understand or the students will self monitor their success. Finally, the teacher will give the students an opportunity to practice what they learned for a second time to see how much they understand. Administrator will monitor this process.

Indicators of effectiveness: Teacher reflections, PLC data, and lesson plans,

Start Date: 9/30/2014 **End Date:** 7/14/2017

Program Area(s):

Supported Strategies:

- Teacher groups, supported by the principal, will collaboratively identify instructional practices implemented within the school that are worthy of replication and based on data.
- Implementation of Learning Targets

Walkthrough focused on learning targets (Monitoring)

Description:

Description: Principal will focus on the LT team for the 14-15 school year using the LT walkthrough form. The entire staff will be checked via walkthrough form from the 15-16 school year and ongoing through 2017. I will be looking for the cycle of learning from the explanation of the learning target, model and explanation of the concept, guided practice, the performance of understanding of what each student should be looking for, formative feedback while the lesson is going on, and looking for improved performance from the students.

Indicator of Implementation: Walkthrough documents

Start Date: 10/14/2014 **End Date:** 6/9/2017

Program Area(s):

Supported Strategies:

- Teacher groups, supported by the principal, will collaboratively identify instructional practices implemented within the school that are worthy of replication and based on data.
- Implementation of Learning Targets

Review of Year's Focus (Evaluation)

Description:

Description: Principal will explain the year's focus of data review and using it to drive instructional practices that are effective. Learning Targets components will be reviewed and discussed to see what is the next step of implementation.

Indicator of Implementation: Sign-in Sheets

Start Date: 7/18/2016 **End Date:** 8/19/2016

Program Area(s): Professional Education, Teacher Induction

Supported Strategies:

- Teacher groups, supported by the principal, will collaboratively identify instructional practices implemented within the school that are worthy of replication and based on data.
- Implementation of Learning Targets

In-service review of concept of learning targets and goals. (Professional Development)

Description:

Description: Are students able to quality of understanding their performance and self monitor their progress? The Instructional Leadership Team will be trained by Connie Moss as to how this part of the process will take place in the learning target process. Teachers will then feed forward this information to the PLC teams so the whole school is informed of the process that needs to take place.

Indicator of Implementation: PLC Feedback forms and student test scores

Start Date: 8/17/2015 **End Date:** 8/21/2016

Program Area(s):

Supported Strategies:

- Teacher groups, supported by the principal, will collaboratively identify instructional practices implemented within the school that are worthy of replication and based on data.
- Implementation of Learning Targets

Exploration of Professional Development (Evaluating and Planning)

Description:

Description: Principal will will evaluate what the next steps are and explore PD opportunities which focus on using data to drive effective instructional practice.

Indicator of Implementation: List of potential PDs

Start Date: 3/1/2017 **End Date:** 3/1/2017

Program Area(s): Professional Education, Teacher Induction

Supported Strategies:

- Teacher groups, supported by the principal, will collaboratively identify instructional practices implemented within the school that are worthy of replication and based on data.

*Grade level Professional Learning Committee meetings (Planning and PD)***Description:**

Description: During the PLC time, lesson plans and PLC meeting summary is completed. PLC teams will be asked to show evidence of targeting a data driven area of need and developing effective instructional practices around the need. PLC teams meet every six instructional days.

Indicator of Implementation: PLC Lesson Plan and PLC Meeting Summary

Start Date: 8/15/2016 **End Date:** 6/9/2017

Program Area(s): Professional Education, Teacher Induction

Supported Strategies:

- Teacher groups, supported by the principal, will collaboratively identify instructional practices implemented within the school that are worthy of replication and based on data.

Appendix: Professional Development Implementation Step Details

No Professional Development Implementation Steps have been identified for Edison El Sch.

Assurance of Quality and Accountability

We, the undersigned, hereby certify that the school level plan for Edison El Sch in the Erie City SD has been duly reviewed by a *Quality Review Team* convened by the Superintendent of Schools and formally approved by the district's Board of Education, per guidelines required by the Pennsylvania Department of Education.

We hereby affirm and assure the Secretary of Education that the school level plan:

- Addresses all the **required components** prescribed by the Pennsylvania Department of Education
- Meets **ESEA requirements for Title I schools**
- Reflects **sound educational practice**
- Has a **high probability of improving student achievement**
- Has sufficient **District leadership and support to ensure successful implementation**

With this *Assurance of Quality & Accountability*, we, therefore, request that the Secretary of Education and the Pennsylvania Department of Education grant formal approval to implement the school level plan submitted by Edison El Sch in the Erie City SD for the 2014-2018 school-year.

No signature has been provided

Superintendent/Chief Executive Officer

No signature has been provided

Board President

No signature has been provided

IU Executive Director

Evaluation of School Improvement Plan

2016-2017 Improvement Evaluation

Describe the success from the past year.

Successes for 2016 - 17

Completed kindergarten screening- Students were screened at the beginning of the year. We had 71% of the students who needed intensive support, 15% who needed some support, and 14% who were at grade level. We then looked at ways to support Kindergarten for the school year with the McGraw Hill program (Open Court) working on phonemic awareness. Our data was showing that we had a deficiency in this area on our DIBELS scores in 1st grade and our students were not improving.

GAPS Program - After School program was developed to give students support in 3rd through 5th grades. The ILT looked at PVAAS data to see which students needed support in the areas of math and reading. We were able to target 20 students in 3rd grade, 20 students in 4th grade, and 12 students in 5th grade for the program.

3rd Grade data for math increase (success)

Easy CBM -

Beginning

- 2nd Grade 2015 - 2016
 - (BB) - 34% (B) - 29% (AG) - 37%
- 3rd Grade 2016 - 2017
 - (BB) - 22% (B) - 10% (AG) - 68%

Middle

- 2nd Grade 2015 - 2016
 - (BB) - 30% (B) - 31% (AG) - 39%
- 3rd Grade 2016 - 2017
 - (BB) - 16% (B) - 20% (AG) - 64%

End

- 2nd Grade 2015 - 2016 (End)
 - (BB) - 53% (B) - 26% (AG) - 21%
- 3rd Grade 2016 - 2017 (End)

- (BB) – 25% (B) – 30% (AG) -35%

Mentorship Draft – Started a mentorship through a ‘fantasy draft’. Each teacher drafted 3 students for one of the major factors for student’s success (Attendance, Behavior, and Course Failures). Teams earn points for various team activities such as a secret handshake, Check in daily, and giving shout-outs. Initially we saw a reduction across behaviors and attendance for the students who were involved. It has not impacted course failures at this time.

ILT Meetings 2016 – 17

The ILT meetings were held every other Thursday from 2:30pm – 3:30pm. The topics were around the following areas:

Professional development for Reading Series Wonders and Open Court – McGraw Hill Company provided some PD along with teachers. Moving to a more phonics based instruction for grades K – 2.

Data review for after school program. Curriculum choices for the GAPS program: Teachers looked at the PSSA data to determine who attended the program. Data in 3rd grade showed an improvement in the cohort from 2nd grade to 3rd grade. (see above data)

Data walks through the CDT data in 4th and 5th grade. The ILT looked at needs and possible re-teaching opportunities for students who had gaps in their learning. (math and reading)

Learning Target monitoring was done in all grades in reading. Teachers all chose one student reflection monitoring tool to use with the students this year and looked at the improvement over the past year. More students showed improvement when they were able to graph and monitor their growth in their reading. Students were also more likely to work towards goals they set for themselves with the teachers. (3 -5 use Accelerated Reader to have students monitor and reflect on their reading growth.

Learning Target discussion and PD was given through our Professional Learning Committee’s for teachers with a focus on Language Arts instruction and monitoring of student progress. Observations and walkthroughs were focused on these discussions and what we wanted to see the teachers doing instructionally with the targets and how their students were using the Learning Target cycle.

Describe the continuing areas of concern from the past year.

We continue to have areas of concern with the end of the year DIBELS and Easy CBM for all other grades with the exception of 3rd grade.

We have used the Easy CBM, DIBELS, and STAR reading data to show growth over the past 2 and 3 years respectively. Below is the current data we have through May 11th. We are looking at ways we can use this data next year to improve in math as that seems like the area that we are not showing consistent growth. Here is the data for the past two years in these areas:

End Easy CBM

- * Kindergarten 2015 – 2016 (End)
- * (BB) – 28% (B) – 40% (AG) – 32%
- * 1st Grade 2016 – 2017 (End)
- * (BB) – 55% (B) – 24% (AG) – 22%
- * 1st Grade 2015 – 2016 (End)
- * (BB) – 45% (B) – 35% (AG) – 20%
- * 2nd Grade 2016 – 2017 (End)
- * (BB) – 56% (B) – 30% (AG) – 14%
- * 2nd Grade 2015 – 2016 (End)
- * (BB) – 53% (B) – 26% (AG) – 21%
- * 3rd Grade 2016 – 2017 (End)
- * (BB) -25% (B) -29% (AG) - 45%
- * 3rd Grade 2015 – 2016 (End)
- * (BB) – 36% (B) 21% (AG) 43%
- * 4th Grade 2016 – 2017 (End)
- * (BB) -36% (B) - 34% (AG) - 30%
- * 4th Grade 2015 – 2016 (End)
- * (BB) – 43% (B) – 33% (AG) – 24%
- * 5th Grade 2016 – 2017 (End)
- * (BB) – 51% (B) – 26% (AG) – 23%

DIBELS data 2016-17

Beginning

2015-16

K – 79% - 5% - 16%

2016 - 17

1st – 78% - 10% - 12%

Middle

2015 - 16

K – 70% - 14% - 16%

2016-17

1st – 69% - 14% - 17%

End

2015-16

K - 66% - 11% - 24%

2016-17

1st - ND

Beginning

2015-16

1st - 84% - 9% - 8%

2016 - 17

2nd - 83% - 13% - 4%

Middle

2015 - 16

1st - 83% - 9% - 8%

2016-17

2nd - 85% - 14% - 1%

End

2015-16

1st - 76% - 19% - 6%

2016-17

2nd - ND

STAR reading data Trend for 3rd - 5th * See PowerPoint (simple data below)

3Rd Grade - 67 Students tested - 21 Proficient/Advanced Students (32%) - 46 Basic/Below Basic Students (68%)

4th Grade - 79 students tested - 27 Proficient/Advanced Students (33%) - 52 Basic/Below Basic Students (67%)

5th Grade - 63 students tested - 21 Proficient/Advanced Students (34%) - 42 Basic/Below Basic Students (66%)

After reviewing PVAAS math data and the data above, we asked the following questions:

While progress in math is noted from kindergarten to grade 3; why is math performance in grade 4 declining?

What specific math areas are our students doing well?

What specific math areas are our students struggling?

Describe the initiatives that have been revised.

Here are the revised initiatives for next year:

1. We are looking to work with the IU to improve instruction using the DoK instruction model in mathematics. We are scheduling with Jimmy Strand to see when he can come in next year to give our teachers PD. Administration will monitor this progress and follow up by looking at the data below.
2. Teachers will progress monitor below basic students using DIBELS and the Easy CBM. One challenge will be establishing enough technology to complete the Easy CBM progress monitoring.
3. Reteach the Leaning Target Model for new teachers and complete the training for any teachers who do not feel comfortable with this model.

2015-2016 Improvement Evaluation

Describe the success from the past year.

We have met using the TIPS problem solving model during our ILT meeting this year. We meet biweekly for the school year. Our Leadership team has made decisions about the professional development for the use of the data and a few programs that we are using in our school this year.

1. We had professional development on how to use the STAR reading and Accelerated Reading program appropriately with our students. Our students set goals and try to reach them throughout the year using some of the tips we learned through this professional development this year.
2. We have had data conversations in our professional learning communities where teachers had the opportunity to share what they were doing to get the results they had with their students this year.
3. Our Instructional Leadership Team also planned training for teachers through the IU to come in and assist us in one of our grade levels that we observed, when looking at the data, that they were not making appropriate growth on their DIBELS assessment. The IU#5 is currently working with these teachers on phonemic awareness for our students and planning how to move the students forward from where they are currently.
4. Our School Wide Positive Behavior Support program was rebooted in our school and we will be working with other schools to make plans on how we can teach students the desired behaviors of what we would like to see in our school.
5. Our School Wide Positive Behavior Support team is working closely with the IU#5 to provide training for our teachers and students about what we could do with our current behavior system to make it better.

Describe the continuing areas of concern from the past year.

The data of the students who are entering our school is still very low and we have a high number of students who are not at the baseline at the end of Kindergarten. As these students are moved on to the next grade, the problem seems to grow and we have about 80% of students who are not at benchmark at the end of kindergarten and 1st grade. Here is our data for our K - 5 Easy CBM and for our K - 2 DIBELS and 2 - 5 STAR reading data:

Math easy CBM	(% at benchmark)	Beginning:	
Middle:			
Kindergarten -	35%		38%
1st Grade-	35%		31%
2nd Grade -	37%		39%
3rd Grade-	40%		53%
4th Grade-	35%		32%
5th Grade-	10%		20%
School wide Math Scores – Bottom percentile (42% - 35%) Middle Percentile (24%-28%) Top Percentile (33% - 37%)			
Reading Dibels (% at benchmark)		Beginning:	Middle:
Kindergarten -		14%	14%
1st Grade-		7%	7%
2nd Grade -		7%	3%
School Wide Dibels Score by section improvement- at risk (81% - 78%); Some risk (8% - 12%); At benchmark – (10% - 9%)			
STAR Reading Results: Based on PSSA Pennsylvania Benchmark (Last year, district benchmark was used)			

Grade 2

Beginning of the year -21%

Winter – 20%

Spring – 23%

Grade 3

Beginning of the year- 23%

Winter- 22%

Spring – 21%

Grade 4

Beginning of the year- 22%

Winter- 30%

Spring – 19%

Grade 5

Beginning of the year- 12%

Winter- 23%

Spring – 16%

Describe the initiatives that have been revised.

Here are the revised initiatives we have done throughout the year:

1. We are working with the IU to improve our reading instruction in 1st grade. We are moving to more phonics based instruction and building continuity in the 1st grades to all teach the same thing.
2. We are giving the teachers more training on how to look at the CDT data and grouping students across all grade levels to make sure they have the information they need to reteach lessons that the students have not mastered according to our data.
3. The leadership team has looked at the data for all of the grade levels and has looked at the possibility of adding an extended time to the end of the school year to continue to teach skills that the students did not master during the school year in grades K – 2.
4. We are working with Belle Valley Elementary School on a grant that would allow us to do more with our School Wide Positive Behavior Support team in our school and assist our teachers with strategies and training on how to teach students the behavior we desire for them while they are in school.
5. We are looking at the part of the Learning Target implementation where the students are the data evaluators and monitor their growth. We are even thinking about putting up a board with the students data on it. We also saw that classrooms that were already doing some type of monitoring of growth, saw students grow over a year using the STAR reading data. (AR is used by students to monitor their reading growth.)
6. We are looking at the Learning Target Cycle to see that it is being done with fidelity. Primarily the part where the students are self- regulating and monitoring their progress.
7. Ways to help maintain test validity by keeping the students focused on improving their learning every time they take a test.

2014-2015 Improvement Evaluation**Describe the success from the first year plan.**

We have met on 9/25/14, 11/6/14, 11/20/14, 12/4/14, 12/18/14, 1/15/15, 1/22/15, 2/12/15, 2/26/2015, 3/12/15, 4/9/15 with our Instructional Leadership Team. The team was developed to look at the implementation of strategies that work with students in the classroom and on Learning Targets. Agendas are available upon request.

We had our professional development with Connie Moss to discuss Learning Targets. We successfully trained all teachers to use these strategies with their students during professional learning committee meetings. We met on to dates below:

10/3

10/14

10/22

10/30

11/10

11/18

12/3

12/11

12/19

1/8

1/20

1/28

2/5

2/13

2/24

3/4

3/13

3/23

4/8

Our coach conducted our professional learning committee meetings. Teachers brought their lesson plans and developed a trajectory of learning to plan for their students learning.

These teachers met on every day 3 according to the related arts schedule. (Dates and agendas available upon request). They also met to discuss what strategies are working with the students proven through the data

Met with the Learning Target team during the exit interview to develop an implementation of Learning Targets for the 2014-15 school year.

Describe the continuing areas of concern from the first year plan.

Year one we had more implementation steps and could not effectively monitor all and evaluation all of them. We have found a way to streamline all of the strategies into one focus strategy and use the 5 step plan to effectively implement learning targets.

Below is the student data that is still a concern that we need to focus on improving.

DIBELS results by grade level

- Would like to have each reading area at 40%

Kindergarten

Beginning of the year – 35%

December results – 32%

1st Grade

Beginning of the year – 22%

December results – 28%

2nd grade

Beginning of the year – 36%

December results – 33%

STAR reading results (%Proficient students) - Target is 40%

4th Grade

Beginning of the year – 28%

Winter Results – 26%

5th Grade

Beginning of the year – 24%

Winter Results – 26%

STAR math results (%Proficient students)

5th Grade

Beginning of the year – 42%

Winter Results – 27%

STAR math results (%Proficient students)

2nd Grade (Proficient Students)

At or above proficiency – 29%

On Watch – 18%

All of E Data Math

We determined success criteria at achieving 67% or greater on each individual assessment.

Grade 1 is averaging 81% of its students reaching 67% or greater (based on two unit tests)

Grade 2 is averaging 48% of its students reaching 67% or greater (based on one unit test)

Grade 3 is averaging 63% of its students reaching 67% or greater (based on 5 unit tests)

Grade 4 is averaging 49% of its students reaching 67% or greater (based on 3 unit tests)

Grade 5 is averaging 35.5% of its students reaching 67% or greater (based on 4 unit tests)

All of E Data ELA

Grade 1 had 60.5% of its students reaching 67% or greater on these assessments.

Grade 2 had 43% of its students reaching 67% or greater on these assessments.

Grade 3 had 16% of its students reaching 67% or greater on these assessments.

Grade 4 had 11.5% of its students reaching 67% or greater on these assessments.

Grade 5 had 9% of its students reaching 67% or greater on these assessments.

Describe the initiatives that have been revised.

Instructional Leadership Team - Meeting structure has been revised to give more responsibilities to the group. We are using the Team Initiated Problem Solving (TIPS) model to improve our involvement of the members and to add a communication aspect to inform all of the teachers of the new initiatives in our school.

We now have two focused strategies (Learning Targets and using best practices to improve teaching and learning) and we rolled the other strategy (having administration monitor those as implementation steps) into the others. The previous strategy of principal monitoring will be embedded within the action steps of the learning target strategies.

Some of the action items were adjusted to show where we are in our process to date. I added a meeting with Connie Moss and the information was disseminated to the teachers during our 5/5 PLC meeting.

A section was added to the PLC principal response form for teachers to add what the action plan will be and how it will be monitored or measured at the next meeting.